



Independent  
Evaluation Office  
GLOBAL ENVIRONMENT FACILITY

# GEF Independent Evaluation Office and GEF M&E Policy

GEF Introduction Seminar

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# Purpose of M&E in the GEF

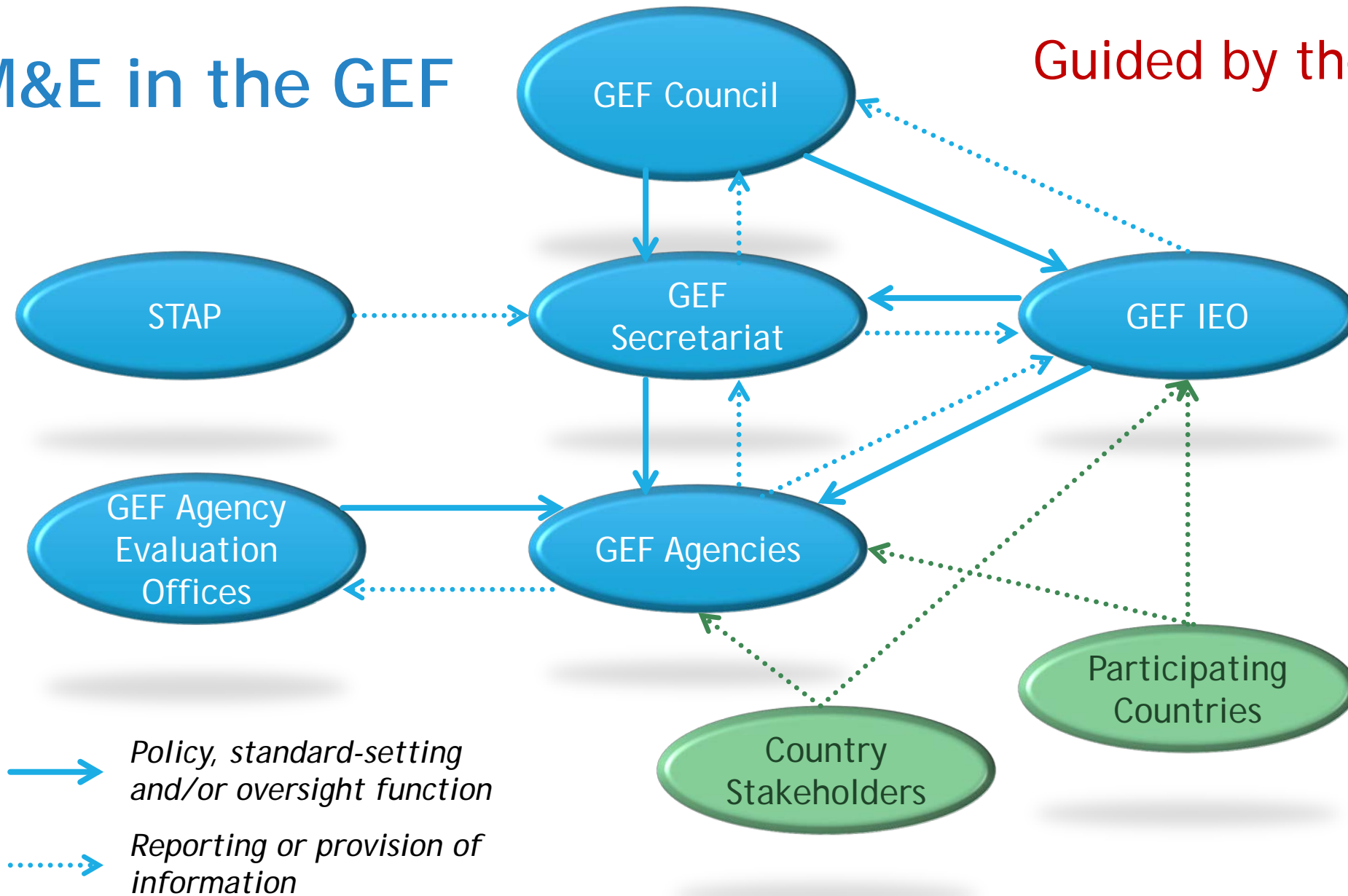
Monitoring and  
Evaluation (M&E)  
promote accountability  
and learning



- to assess contribution to GEBs
- to serve as basis for decision-making

# M&E in the GEF

Guided by the M&E Policy



# Monitoring

Is our activity on track?

Monitoring uses systematic collection of data to keep activities on track.

Forms of monitoring:

Monitoring of environmental conditions and stressors

Monitoring of progress toward project/program outcomes

Monitoring of project/program performance

# Evaluation

Are we doing the right thing?  
Are we doing things right and efficiently?  
Are there better ways of doing it?

Evaluation is a *systematic* assessment of an activity (program, strategy, etc.) that assesses *relevance, effectiveness, efficiency, results and sustainability.*

Project/Program Evaluations:

Mid-term  
Terminal

Other forms of evaluation: *impact, thematic, performance, country, corporate*

# GEF Independent Evaluation Office

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## Mission

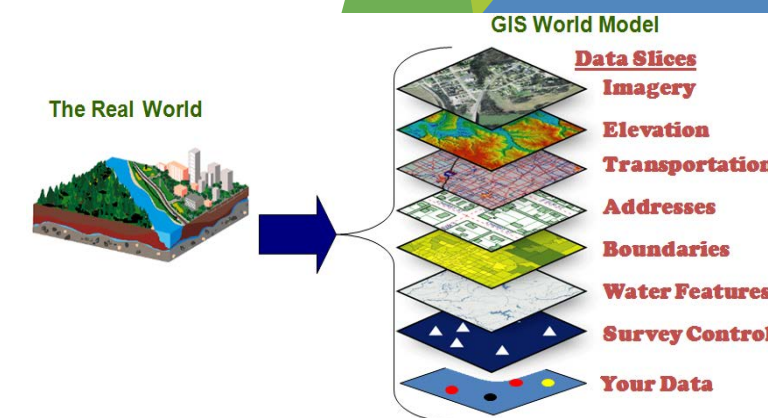
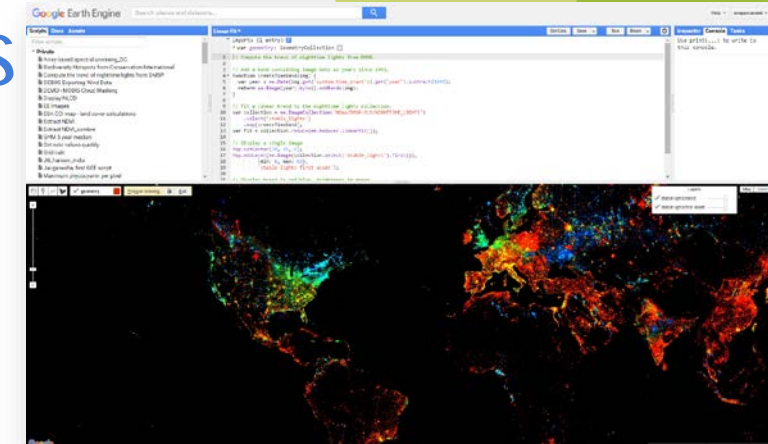
- To enhance global environmental benefits through excellence, independence, and partnership in monitoring and evaluation

## Functions

- Independent evaluation
- Setting of minimum standards (normative)
- Quality control (oversight)

# Independent Evaluations and Methods

- Semi-Annual Evaluation Report
- Impact, Thematic, Performance, Corporate, Country and Impact Evaluations.
- Methods: use of both conventional and more advanced approaches including GIS, Remote Sensing, Big Data Analytics.





# GEF IEO Stakeholders



## **Clients with a governance role:**

GEF Council,  
GEF Assembly,  
the Replenishment group



## **Clients that carry out decisions of the governing bodies:**

GEF Secretariat,  
GEF Agencies,  
executing agencies at the country or regional level



## **Country clients**



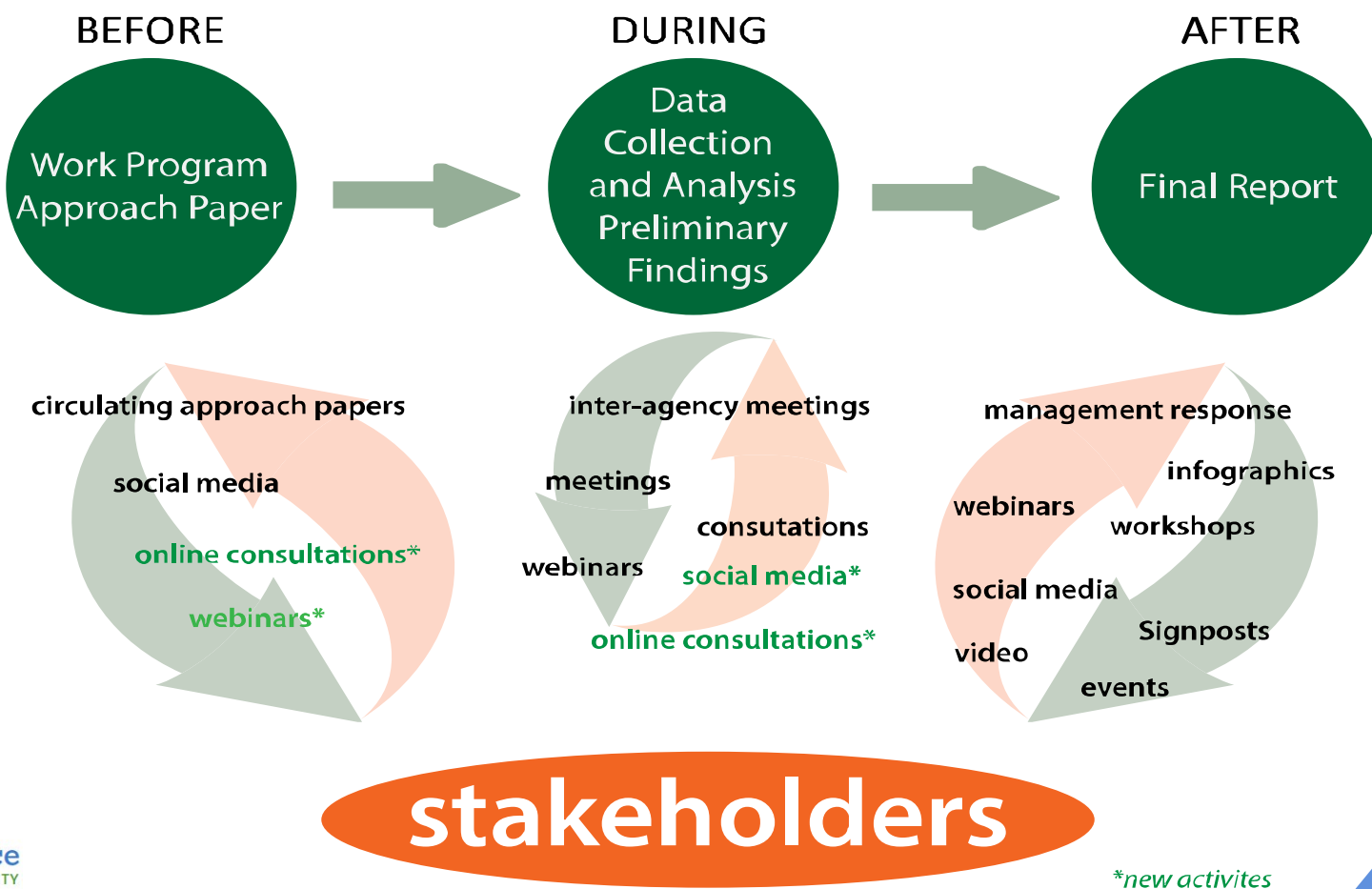
## **Clients involved in monitoring and evaluation**



**Wider audience:** environmental entities, academia,  
research institutions, civil society, general public

# GEF IEO Dissemination and Knowledge Management

Sharing and receiving feedback regarding evaluation



# What is GEF IEO working on:

## Sixth Comprehensive Evaluation (OPS-6) of the GEF: GEF in the Changing Environmental Finance Landscape



To inform the replenishment process on the extent to which:

- GEF is achieving its objectives
- GEF support can be improved

Several evaluations, reviews and studies being conducted to provide input to OPS-6

OPS6 Report: Final report: FALL 2017

# GEF Monitoring and Evaluation Policy

# The GEF M&E Policy

- Defines the concepts, role, and use of monitoring and evaluation within the GEF
- Defines the institutional framework and responsibilities.
- Indicates the GEF minimum M&E requirements covering:
  - project design,
  - application of M&E at the project level
  - project evaluation, and
  - engagement of Operational Focal Points in M&E.
- Current M&E Policy: Approved by GEF Council in November 2010  
<http://www.gefio.org/sites/default/files/ieo/evaluations/gef-me-policy-2010-eng.pdf>



# M&E Plan



## Minimum Requirement 1

- M&E plan by CEO endorsement for FSP and CEO approval for MSP
- Project logical frameworks should align with GEF focal area results frameworks
- M&E Plan should include:
  - SMART indicators
  - Baseline data for M&E by CEO endorsement
  - Identification of necessary reviews, e.g. Mid-term Reviews (where required or foreseen) and Terminal Evaluations
  - Organizational set-up and budget for M&E

# Implementation of M&E Plans

## Minimum Requirement 2

Project/program monitoring and supervision will include execution of the M&E plan:

- Use of SMART indicators for process and implementation
- Use of SMART indicators for results
- Baseline for the project is fully established and data are compiled to review progress
- Organizational set up for M&E is operational and its budget is spent as planned

# Project/Program Evaluations

## Minimum Requirement 3

- All full sized projects and programs will be evaluated at the end of implementation
- Evaluations should:
  - Be independent of project management or reviewed by GEF Agency evaluation unit
  - Apply evaluation norms and standards of the GEF Agency
  - Assess, as a minimum, outputs and outcomes, likelihood of sustainability, compliance with Minimum Requirements 1 & 2
  - Contain basic project data and lessons on the evaluation itself (including TORs)
  - Should be submitted to the GEF IEO within 12 months of project completion



# Engagement of Operational Focal Points

## Minimum Requirement 4

- M&E plans should include how OFPs will be engaged
- OFPs to be informed on M&E activities, including Mid Term Reviews and Terminal Evaluations, receiving drafts for comments and final reports
- OFPs invited to contribute to the management response (where applicable)
- GEF Agencies keep track of the application of this requirement in their GEF financed projects and programs
- OFPs can if they wish under take monitoring or evaluation of projects of country portfolio.

# Why is sound M&E Important?

- Strong link between good M&E and project outcomes
- Better reporting on global environmental benefits
- Enhanced involvement of the national stakeholders in GEF activities
- Enhanced transparency and accountability for results
- STAR performance Index gives 20% weight to Project Implementation Reports (8%) and verified Terminal Evaluation Report outcome ratings (12%)
- Supports learning across the GEF partnership

A scenic landscape featuring a steep, grassy cliffside in the foreground and middle ground. The cliff is covered in green and brown vegetation, with some rocky patches visible. The ocean is visible on the left side of the image, meeting the base of the cliff. The sky is filled with white and grey clouds, with some blue patches visible. The overall scene is a natural, coastal environment.

# Thank you!

For more information, visit [www.gefio.org](http://www.gefio.org)